

In 2003, the Enterprise Resource Planning (ERP) department was established to provide continuing support for the SAP system and its users. The purpose of ERP is to improve governmental transaction and decision making through business process engineering, management culture development and innovative application of ERP technology in key government processes. The department provides staff training, problem resolution, refinement of operations, application of major upgrades.

ERP primarily manages the software responsible for incorporating all departments and functions across the County into a single enterprise-wide information system while simultaneously serving the various departments' particular needs. The major benefits of having such a software system are improved coordination across departments, increased efficiencies across business processes, and enhanced decision making as a result of more transparent governmental transactions.

Budget Summary by Category

Budget Adjustments:						
Item:	Amount:					
No Adjustments						
Total	\$0					

The core financial functions went online in January of 2002 and Human Resources and Payroll went online in 2003. SAP software established the backbone for capturing data from business transactions, allowing better accessibility to data so the organization can have current access to information for decision making on personnel, financial transactions and inventory. This ERP focused software offers the ability to track actual costs of activities and perform activity based costing in a timelier fashion.

To take full advantage of what ERP can offer, the analytical functions of ERP will be implemented in three phases. Phase One will give management staff the tools to manage and build the foundation of the County-wide system. Phase Two will reengineer the business processes and build County-wide business intelligence

Contractual Services 325,435 321,940 321,940 321,454 -0.2% Debt Service -									
Personnel 650,665 688,292 688,292 703,240 2.2% General Fund 1,013,371 1 Contractual Services 325,435 321,940 321,940 321,454 -0.2% General Fund 1,013,371 1 Debt Service -	Expenditures						Expenditures		2008 Budget
Debt Service - - - Commodities 6,793 3,139 3,139 3,139 0.0% Capital Improvements - - - - Equipment - - - - Interfund Transfers - - - - Total Expenditures 982,894 1,013,371 1,013,371 1,027,833 1.4% Revenue - - - - - - Taxes - - - - - - Intergovernmental - - - - - - - Charges For Service - <td< td=""><td>Personnel</td><td>650,665</td><td></td><td>688,292</td><td>703,240</td><td>2.2%</td><td>General Fund</td><td>1,013,371</td><td>1,027,833</td></td<>	Personnel	650,665		688,292	703,240	2.2%	General Fund	1,013,371	1,027,833
Commodities 6,793 3,139 3,139 3,139 0.0% Capital Improvements - <td< td=""><td>Contractual Services</td><td>325,435</td><td>321,940</td><td>321,940</td><td>321,454</td><td>-0.2%</td><td></td><td></td><td></td></td<>	Contractual Services	325,435	321,940	321,940	321,454	-0.2%			
Capital ImprovementsEquipmentInterfund TransfersTotal Expenditures982,8941,013,3711,013,3711,027,8331.4%Total Expenditures1,013,3711RevenueTaxesIntergovernmentalCharges For ServiceOther Revenue48	Debt Service	· -	· -	-	· -				
Capital ImprovementsEquipmentInterfund TransfersTotal Expenditures982,8941,013,3711,013,3711,027,8331.4%Total Expenditures1,013,3711RevenueTaxesIntergovernmentalCharges For ServiceOther Revenue48	Commodities	6,793	3,139	3,139	3,139	0.0%			
EquipmentInterfund TransfersTotal Expenditures982,8941,013,3711,013,3711,027,8331.4%RevenueTaxesTaxesIntergovernmentalCharges For ServiceOther Revenue48	Capital Improvements	· -	-	-	-				
Interfund Transfers - 1,013,371 1,013,371 1,013,371 1,013,371 1 1 7 7 7 7 7 1 <		-	-	-	-				
Revenue - - Taxes - - Intergovernmental - - Charges For Service - - Other Revenue 48 - -		-	-	-	-				
TaxesIntergovernmentalCharges For ServiceOther Revenue48	Total Expenditures	982,894	1,013,371	1,013,371	1,027,833	1.4%	Total Expenditures	1,013,371	1,027,833
IntergovernmentalCharges For ServiceOther Revenue48	Revenue								
Charges For Service - - - Other Revenue 48 - -	Taxes	-	-	-	-				
Charges For Service - - - Other Revenue 48 - -	Intergovernmental	-	-	-	-				
Other Revenue 48	0	-	-	-	-				
Total Revenue 48	Other Revenue	48	-	-	-				
	Total Revenue	48	-	-	-				
Full-Time Equivalents (FTEs) 8.00 7.00 7.00 7.00 0.0%	Full-Time Equivalents (FTEs)	8.00	7.00	7.00	7.00	0.0%			

Budget Summary by Fund



system that will make decisions more visible. The final phase will occur when citizens and vendors begin transacting business, exchanging information and participating in decision making with the County via the internet.

Accomplishments in 2006 include implementation of the fixed asset module. The original SAP implementation that went live in 2002 didn't fully have the ability to capture an assets value when acquired or during construction, calculate depreciation values properly, and retire assets upon their disposition. Consequently all fixed asset related financial reporting had to be manually

calculated by Finance staff for the 2002, 2003, 2004, and 2005 CAFRs. To improve the County's process of acquiring and properly accounting of fixed assets, ERP staff created configurations in SAP to capture asset acquisition costs, transfer capitalized grant and project costs to CIP (Construction in Progress) and final fixed asset records, calculate depreciation values and properly retire both equipment and infrastructure assets.

Future ERP projects include expansion of the Countywide business intelligence system and upgrade to mySAPERP2005 to provide the County with better tools of transacting its business.

Department Performance Measures and Goals

Department i eriormance isreasures and 60	2006	2007	2008	
Key Performance Indicator	Actual	Est.	Proj.	Goals:
Solutions that enable informed decision-making				• Explore and configure SAP
, i i i i i i i i i i i i i i i i i i i				functions to meet the
	N/A	N/A	8	County's needs for
Secondary Indicators				transaction and management
ERP staff effectiveness				reporting
	N/A	N/A	8	
Customer satisfactions rate				• Improve business processes
	N/A	N/A	90%	by increasing efficiency,
Quality of current business process	11/11	14/24	2070	enhancing reliability and
Quality of current business process			0	promoting enterprise
	N/A	N/A	8	thinking
Tertiary Indicators				
ERP Analyst competency rate				• Develop a county-wide
	N/A	N/A	90	business intelligence system
Number of projects completed				to increase transparency and
				improve decision-making
	N/A	N/A	3	
Days for heat turn-time (acknowledge to				
completion)	N/A	N/A	1	
Number of days for operational info to show up				
on dashboards	N/A	N/A	2	

